# Campus Budget Update

Academic Leadership Series, October 2023

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Vice Provost for Budget & Resource Planning

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OFFICE OF THE PROVOST



### **Outline**

Overview of Budget and Resource Planning Office

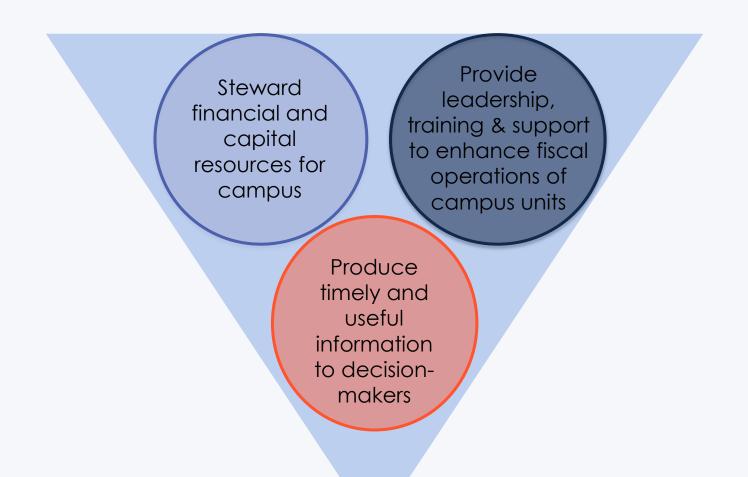
Campus Budget
Overview

**Q** Questions





# Mission of the Budget and Resource Planning Office





### What does our office do?

Reform

Initiative

Develop & Coordinate Implement Annual Unit Annual Review Operating Process Budgets Financial Manage Analysis, Data Campus & Reporting Reserves Lead Provide Shared Budgeting

Health of Units Campus-wide Address Compliance

Issues

Monitor Fiscal

**Tuition Rate** 

Development &

Approval Process

Salary Program Administration

Other HR

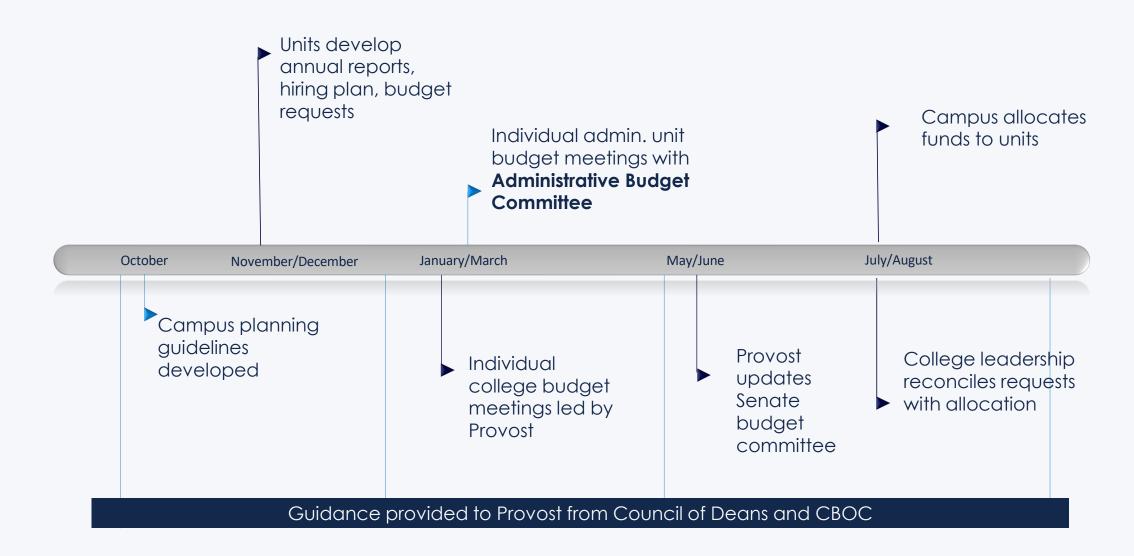
Co-Lead Operational Capital Excellence @ Planning Illinois Initiative

Business

Services\*

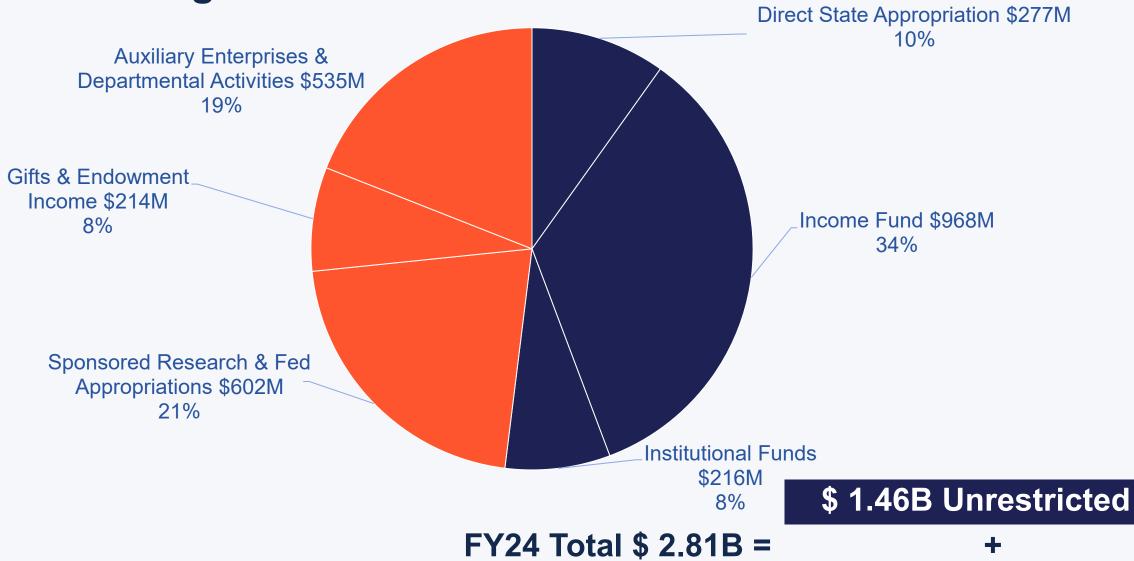


# Campus Budgeting Process





**FY24 Budget Sources** 

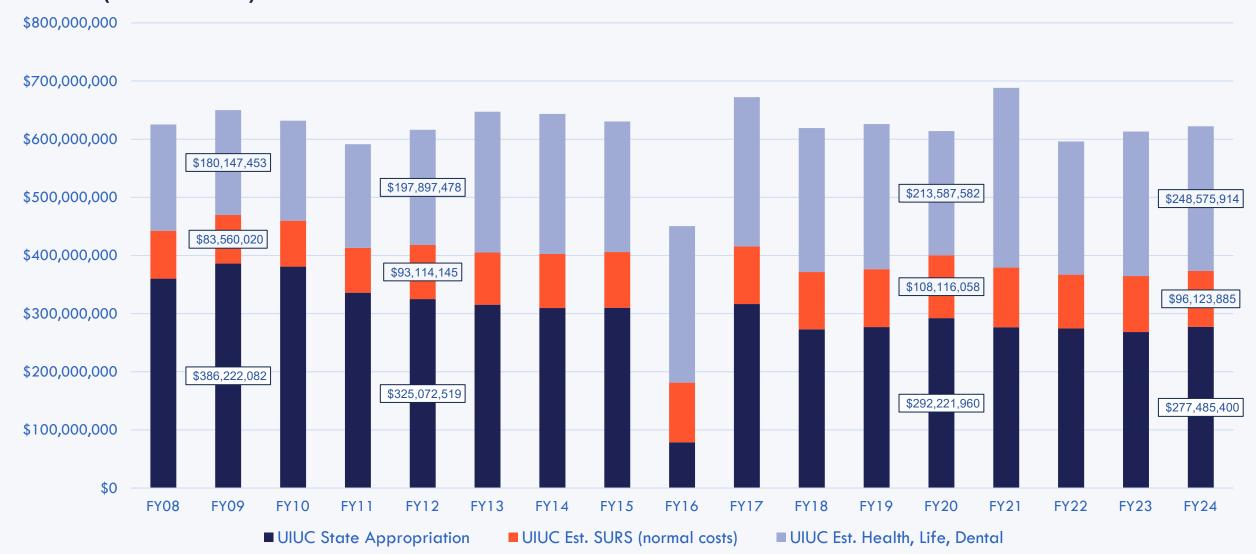


\$1.35 Restricted



# **State Funding Trend**

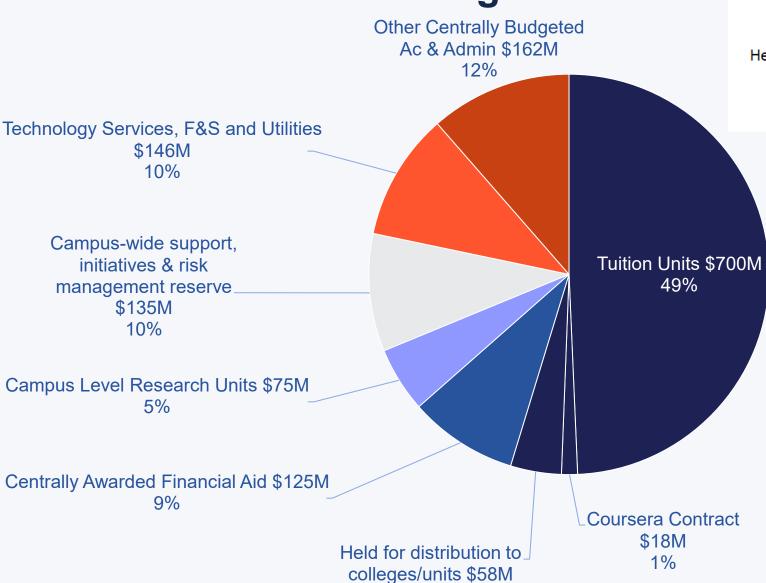
(2024 dollars)



FY24 estimated CPI adjusted dollars. FY24 includes 4% salary increase. HLD estimate based on 3-year average HLD rates.



**FY24 Unrestricted Budget** 



4%

Tuition Units \$ 700 49%
Coursera Contract 18 1%
Held for distribution to colleges/units 58 4%
Financial Aid 125 9%
\$ 901 63%

Allocated \$1.419B

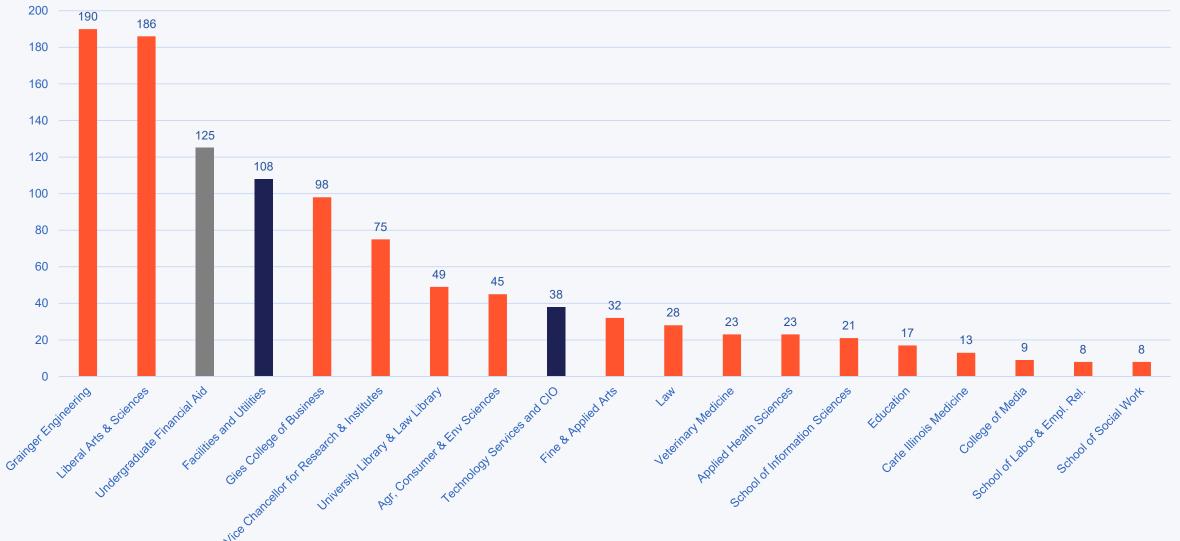
**Over-Realization Reserves + 42M** 

FY24 Unrestricted Total \$1.461B



### **FY24 Unrestricted Budget**

#### \$s in millions

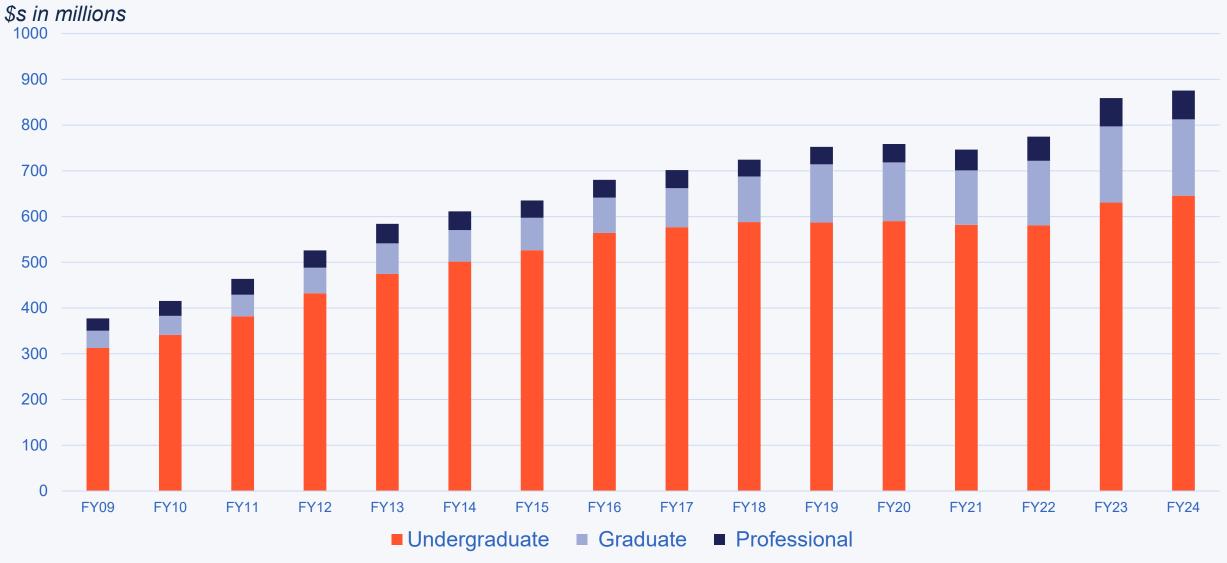




### **Tuition and Fee Revenues**



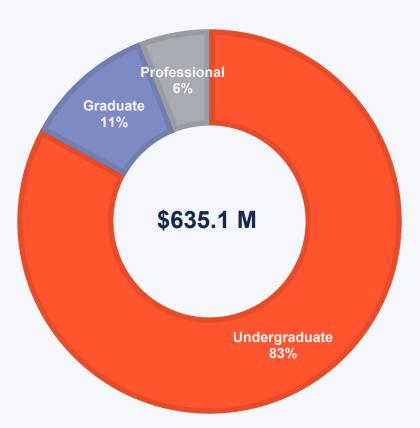
## **Budgeted Tuition**





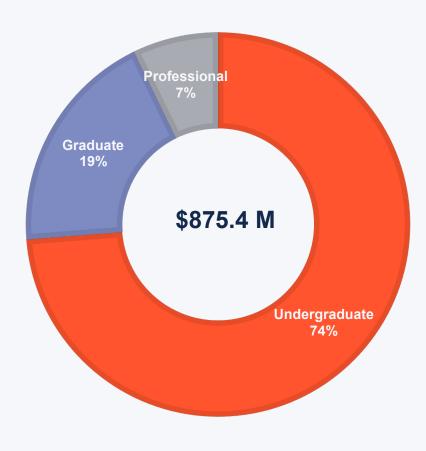
# **Budgeted Tuition**

#### **FY15 BUDGETED TUITION**



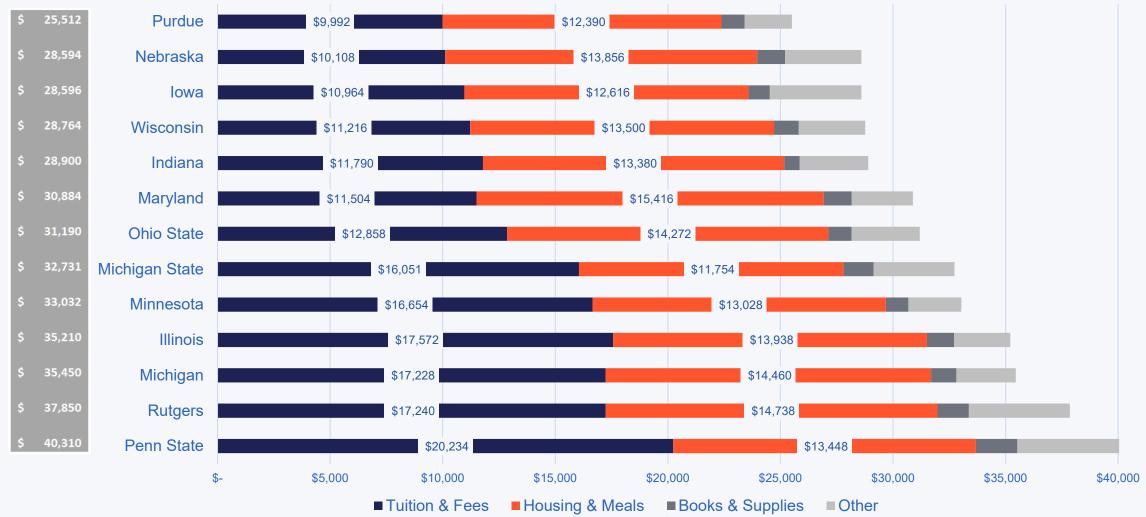
**\$817.5 M in FY24 dollars** 

#### **FY24 BUDGETED TUITION**





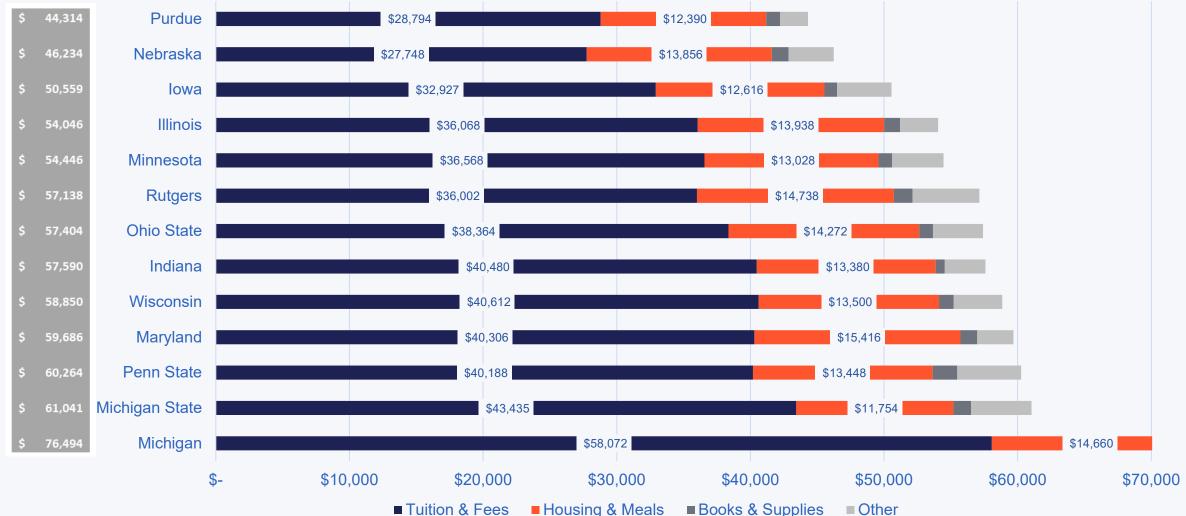
# In-State Cost of Attendance for First Year Students Big 10 Public Institutions, 2023-2024



Base tuition excluding program differentials. Maximum program differential at Illinois is \$5,264. Note: many peer institutions assess a program differential for select programs. Illinois is the only University in the Big 10 to include Health Insurance in the cost of education. This fee is \$1,568.



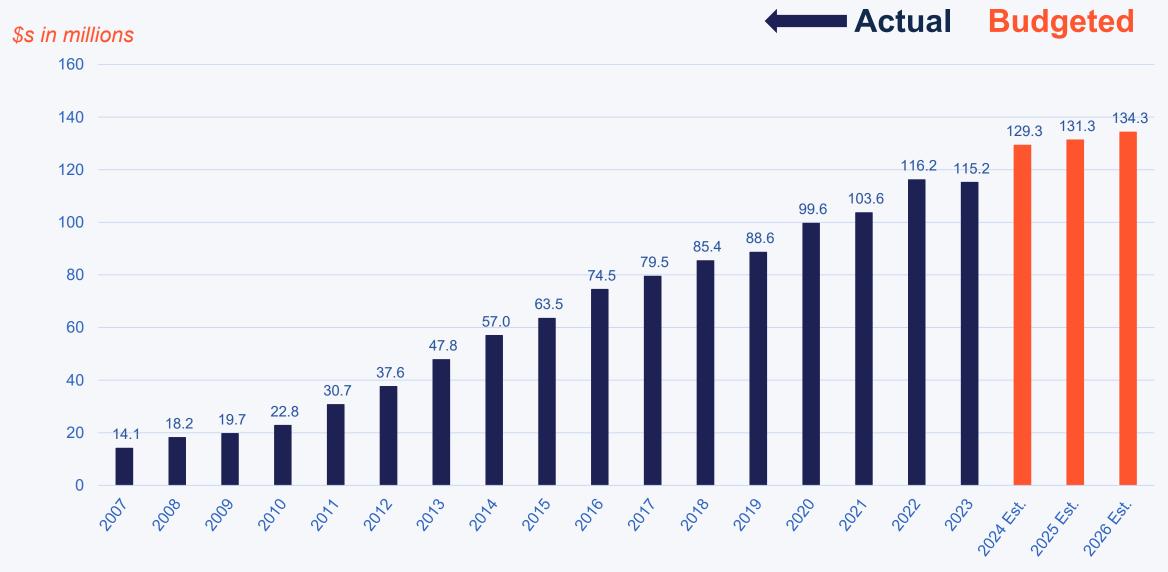
# Out-of-State Cost of Attendance for First Year Students Big 10 Public Institutions, 2023-2024



Base tuition excluding program differentials. Maximum program differential at Illinois is \$5,264. Note: many peer institutions assess a program differential for select programs. Illinois is the only University in the Big 10 to include Health Insurance in the cost of education. This fee is \$1,568.



### **Central Investment in Financial Aid**







# **Key Budget Considerations**

### **Revenue Growth & Stability**

State funding
Enrollment and tuition portfolio
Fundraising
Investment for Growth

### **Expense & Strategic Investments**

Competitive salaries
Faculty hiring (salaries & startups)
Strategic investments
Unavoidable costs
Investments in deferred maintenance
IT and data security
Cost control





# Integrated Value-Centered Budgeting

### **Critical Components**

Appropriate incentives

Integrated across missions

Flexibility to address values

Balance between campus and colleges

Supported by data

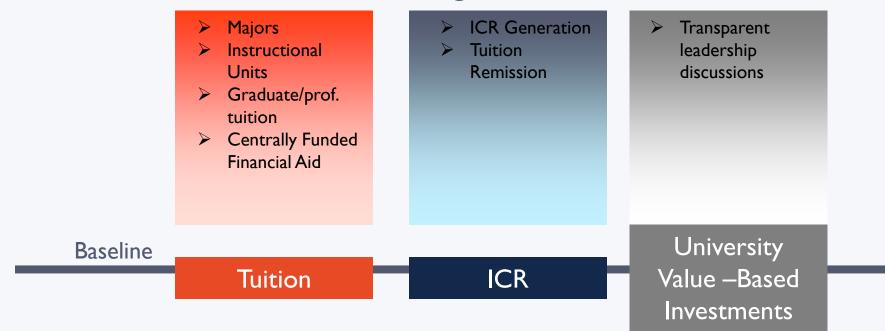
### **Continuous Improvement**

**Budget Reform Steering Committee** 



# College Budget Year-to-Year Changes

#### Annual changes from baseline

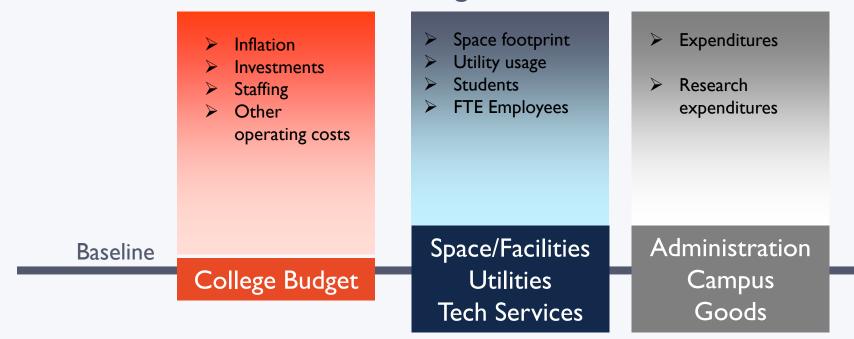


#### **Sources of Funds**



### College Budget Year-to-Year Changes

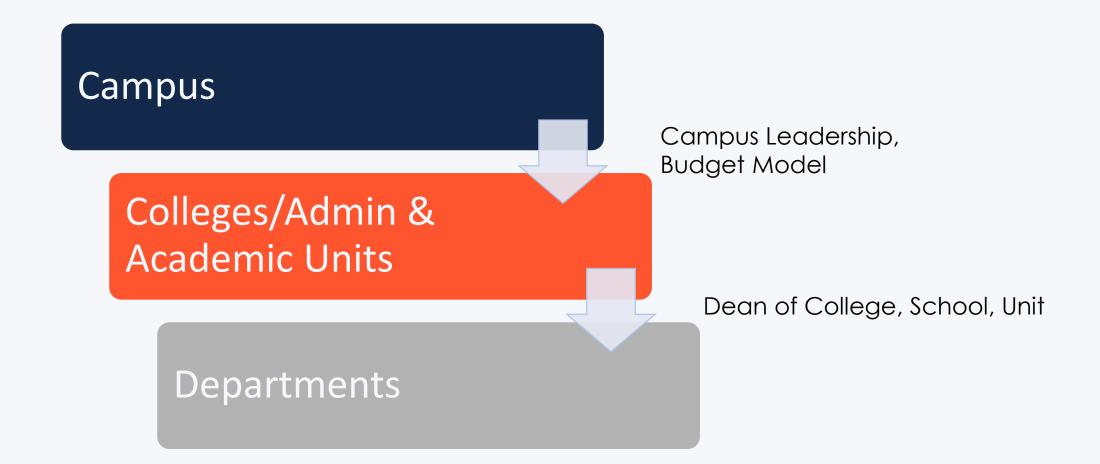
#### Annual changes from baseline



#### **Uses of Funds**



# **Budget Administration**





# Two Broad Financial Responsibilities

Financial Planning

Developing the strategy and the effective deployment of a unit's financial resources in support of its goals

Financial Oversight

Safeguarding fiscal viability

Ensuring that expenditures meet institutional, state and federal regulations and guidelines.

Are public funds being spent responsibly?



# **Unit Budget Planning**

# Smarter Budgeting - Point of Emphasis System, University, College, Unit Levels

- Unit's planning should come from goals in its strategic plan—units should look for connection to college and campus plans
- Know how your unit is spending its resources. Does that spending match strategic goals and align with your mission?
- Know how your unit is contributing to the college and campus missions. Is this evident in the data?
- Planning should not be dependent on growth. How can a unit best deploy existing resources?
- Be creative—find ways to partner with others, find new funding sources, focus efforts on highest priorities

# Questions?

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