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**From:** Illinois Provost <provost@illinois.edu>  
**Sent:** Thursday, July 14, 2016 4:05 PM  
**To:** dddh-l@listserv.illinois.edu  
**Subject:** Campus Budget Advisory Task Force Final Report

Dear Colleagues,

The final report of the Campus Budget Advisory Task Force (CBATF) is available at: <http://provost.illinois.edu/budget-provost-docs/CBATF-Final-Report.pdf>. The task force, chaired by Professor Matthew Ando, was charged with examining the campus's current budgeting policies and practices and providing advice on their improvement. I want to express my appreciation to Professor Ando and the members of the task force for their excellent work on a complex task.

The report reviews our existing approach to budgeting, recommends significant changes, outlines critical attributes of quality budgeting systems and models, and articulates challenges to successfully implementing improvements. My office is reviewing the findings and recommendations and will work under the guidance of the Council of Deans and Senate to incorporate CBATF's advice in the budgeting reform initiative I announced this spring. You may find more information about the reform project and campus budgeting generally on the Office of the Provost website.

The University of Illinois at Urbana-Champaign needs an approach to budgeting and resource allocation that is effective in advancing our mission and strategic goals as one of the country's finest public land grant institutions; that directs our resources in a manner that prioritizes excellence in teaching, research and engagement and minimizes administrative cost; that provides the tools and flexibility we need to adjust proactively to changes in the higher education funding climate in Illinois; and that is consistent with shared governance values and practices. Those principles of good budgeting are not new, and many people on this campus—administrators, faculty and staff—have worked diligently over the years to advance them. However, as the CBATF's findings make clear, we can and must do better.

We will do better, and in doing so we will become more resilient in the face of near term financial crises of the kind we're presently experiencing as well as longer term shifts in our revenue sources. I will have more to report about our budgeting reform effort this fall.

Meanwhile, please provide any comments on the CBATF report to Vice Provost for Planning and Budgeting Paul Ellinger ([pelling@illinois.edu](mailto:pelling@illinois.edu)).

Best Regards,

Edward Feser  
Interim Vice Chancellor for Academic Affairs and Provost