October 26, 2017

Budgeting Reform Implementation Committee
Larry DeBrock, Professor, Department of Economics and Finance, Chair
Amy Edwards, Assistant Provost, Division of Management Information
Barb Geissler, Executive Assistant Dean, College of Education
Philippe Geubelle, Professor and Head, Department of Aerospace Engineering
Andrea Hoey, Assistant Provost and Director, Budget and Resource Planning
Curtis Perry, Professor, Department of English
Paul Redman, Associate Dean, Fine and Applied Arts
Suzanne Rinehart, Assistant Provost, Budget and Resource Planning
Gene Robinson, Director, Institute for Genomic Biology
Sharee Robinson, Assistant Vice Chancellor, Office of the Vice Chancellor for Research
Michael Yao, Associate Professor, Department of Advertising
Paul Ellinger, Associate Chancellor & Vice Provost for Budget and Resource Planning, ex officio
Vicky Gress, Executive Associate Provost for Budget and Resource Planning, ex officio

Dear Colleagues,

Thank you for your willingness to serve on the Budgeting Reform Implementation Committee. The main purpose of the committee is to provide input on recommendations made by previous budget reform-related committees and working groups regarding the implementation of various components of the new budget system, including tuition and other revenue distributions, cost attribution drivers and timing, etc. I would also like the committee to provide recommendations on implementation and monitoring of the budget system. The recommendations should include a 3-year transition plan. It is essential that we have adequate monitoring of the system as well as effective and transparent review of the units across campus.

The principles laid out by the Campus Budget Advisory Task Force, whose work was conducted during FY16, should inform the recommendations made by this committee. Our ultimate goal is the creation of data, systems, and process that result in a budgeting environment that is:

- Transparent;
- Predictable;
- Easily understood (legible);
- Promotes good stewardship;
- Ensures accountability (expected return);
- Responsive to strategic goals/priorities (creates the desired incentives); and,
- Facilitates long-term planning
- Additionally, attention should be given to the question of alignment of incentives, both between the campus and colleges, and between colleges and their departments, and the principles enumerated her should be employed at all levels.
The recommendations of this committee will be brought forward as part of the Budget Reform process, in coordination with the Budgeting Reform Steering Committee, Campus Budget Oversight Committee, the Council of Deans, and the Senate.

I am grateful Larry DeBrock has agreed to chair the committee. Jane Baumgartner will schedule the meetings and provide administrative support. Thanks again for your willingness to serve on this critical committee.

Sincerely,

John P. Wilkin
Interim Vice Chancellor for Academic Affairs and Provost